

# LONDON BOROUGH OF HAMMERSMITH & FULHAM

Simon Hazlitt Mark Hepburn 20 January 2013



Taking a long term approach to deliver all-weather returns

# YOUR PERFORMANCE

	MARKET VALUE (31 DECEMBER		INCEPTION DATE	BENCHMARK	INVESTMENT TARGET
Hammersmith & Fulham* (UK Equity Fund)	£120,175,384		2 September 2005	FTSE All-Share Index	+2% net of fees over rolling three years
Hammersmith & Fulham* (UK Focus Fund)	£66,657,864		16 April 2008	FTSE All-Share Index	+2% net of fees over rolling three years
Hammersmith & Fulham (Tortoise)	£15,617,340		8 April 2009		Positive absolute returns in all market conditions
PERFORMANCE TO 31 DECEMBER 2013 (%)		3 MONTHS	12 MONTHS	SINCE INCEPTION	SINCE INCEPTION P.A.
Hammersmith & Fulham (UK Equi	ity Fund)*	6.5	30.4	167.2	12.5
Relative		+1.1	+9.6	+86.9	+5.2
Hammersmith & Fulham (UK Focu	us Fund)*	7.9	36.8	115.2	14.4
Relative		+2.4	+16.0	+69.2	+7.5
Tortoise Fund		3.2	18.5	71.8	12.1

## WHAT REALLY MATTERS TO YOU

# PERFORMANCE ATTRIBUTION

## UK Equity Fund – 6 months to 31 December 2013\*

POSITIVE	PORTFOLIO WEIGHT (%)	INDEX WEIGHT (%)	PERFORMANCE IMPACT (%)
Int'l Consolidated Airlines	2.1	0.3	0.6
Intesa Sanpaolo	1.6	0.0	0.5
British American Tobacco	0.0	3.2	0.4
HSBC	2.6	6.4	0.4
Nokia	0.5	0.0	0.4

NEGATIVE	PORTFOLIO WEIGHT (%)	INDEX WEIGHT (%)	PERFORMANCE IMPACT (%)
Prudential	0.0	1.5	-0.2
Marks and Spencer	3.0	0.4	-0.2
Ryanair	0.8	0.0	-0.2
Rio Tinto	0.3	1.9	-0.3
Hewlett-Packard	1.5	0.0	-0.3

#### UK Focus Fund – 6 months to 31 December 2013\*

POSITIVE	PORTFOLIO WEIGHT (%)	INDEX WEIGHT (%)	PERFORMANCE IMPACT (%)
PostNL	2.2	0.0	1.2
HSBC	0.0	6.4	0.8
ITV	2.7	0.3	0.8
Aviva	3.6	0.6	0.6
Kentz	1.4	0.0	0.6

NEGATIVE	PORTFOLIO WEIGHT (%)	INDEX WEIGHT (%)	PERFORMANCE IMPACT (%)
Marks and Spencer	3.9	0.4	-0.2
Man Group	1.8	0.1	-0.2
Rio Tinto	0.7	1.9	-0.2
Wolfson Microelectronics	1.6	0.0	-0.3
Hewlett-Packard	2.7	0.0	-0.4

#### Tortoise Fund Contribution – 6 months to 31 December 2013

POSITIVE	LONG/ SHORT	PERFORMANCE IMPACT (%)
PostNL	Long	1.9
Nokia	Long	1.7
Royal KPN	Long	1.4
Orange	Long	1.3
Unione di Banche Italiane	Long	1.2

NEGATIVE	LONG/ SHORT	PERFORMANCE IMPACT (%)
Amazon.com	Short	-0.5
J. C. Penney	Long	-0.5
Prudential	Short	-0.5
Aberdeen Asset Management	Short	-0.6
Hargreaves Lansdown	Short	-0.8

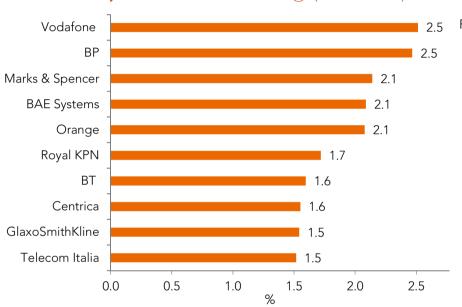
# **TRANSACTIONS**

## Hammersmith & Fulham (ex Tortoise): 6 months to 31 December 2013

Purchases	Sales
ROYAL DUTCH SHELL	INTERNATIONAL CONSOLIDATED AIRLINES
ASTRAZENECA	ITV
CENTRICA	KINGFISHER
GLAXOSMITHKLINE	ROYAL BANK OF SCOTLAND
TESCO	INTESA SANPAOLO
ROYAL KPN	HEWLETT-PACKARD
MORRISON	BARCLAYS
ENEL	BANK OF AMERICA
RWE AG	TELEFONICA
FINMECCANICA	LLOYDS

# **CURRENT POSITIONING – UK EQUITY FUND**

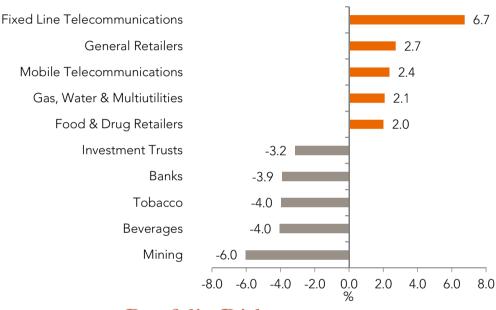
## Key Stock Positioning (Relative)



#### Index breakdown

INDEX	FUND%	INDEX %
FTSE 100	63.9	82.5
FTSE 250	10.7	14.7
International	12.2	0.0
Small Cap	3.4	2.8
AIM/Other	4.6	0.0
Fledgling	0.2	0.0
Cash	5.0	0.0

## Key Sector Positioning (Relative)

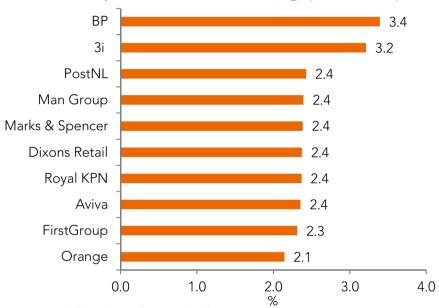


#### Portfolio Risk

BARRA	%
Active Risk	3.1
Beta	0.9

# CURRENT POSITIONING – UK FOCUS FUND

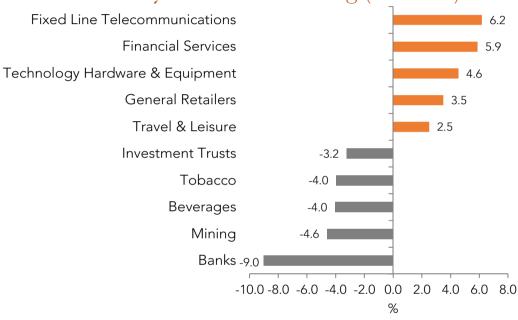
## Key Stock Positioning (Relative)



#### Index breakdown

INDEX	FUND%	INDEX %
FTSE 100	56.4	82.5
FTSE 250	21.3	14.7
International	14.3	0.0
Small Cap	3.7	2.8
AIM/Other	0.0	0.0
Cash	4.3	0.0

## Key Sector Positioning (Relative)



# TORTOISE FUND POSITIONING

Conton	W	eighting (	%)	Laur	Chaut
Sector	Long	Short	Net	Long	Short
Telecommunications	14.2	-3.8	10.4	Orange, Telecom Italia, Royal KPN, Vodafone	Inmarsat, Verizon, Crown Castle International
Consumer Services	14.4	-6.0	8.4	Tesco, FirstGroup, Morrisons, Carnival, Mediaset, Air France-KLM, Int'l Consolidated Airlines, Abercrombie & Fitch, Marks and Spencer, Deutsche Lufthansa, Debenhams, Home Retail, Dixons Retail	Jeronimo Martins, SGPS, Crown Resorts Limited, Amazon.com, Next
Utilities	7.7	0.0	7.7	Centrica, Enel, RWE, E.ON	
Health Care	4.5	0.0	4.5	GlaxoSmithKline, AstraZeneca	
Oil & Gas	5.7	-3.0	2.7	Royal Dutch Shell, BP, Gazprom	Petrofac, AMEC
Technology	3.3	-3.9	-0.6	First Solar, Nokia, Hewlett-Packard, ON Semiconductor Corporation	Oracle, International Business Machines Corp, Apple
Basic Materials	0.0	-4.5	-4.5		Croda International, BHP Billiton, Rio Tinto
Financials	3.6	-9.2	-5.6	Mediobanca, Unione di Banche Italiane, Intesa Sanpaolo, Fondiaria, Royal Bank of Scotland	Ashmore, Standard Chartered, HSBC, Aberdeen Asset Management, Prudential, Bank of Nova Scotia
Industrials	4.3	-12.8	-8.5	Finmeccanica, Rentokil Initial, PostNL	Weir, Kone, Accenture, IMI, Aggreko, Intertek, Experian, Fastenal Company, Atlas Copco, Caterpillar
Consumer Goods	1.8	-14.4	-12.6	Nintendo	Imperial Tobacco, British American Tobacco, Marine Harvest, Unilever, LVMH Moet Hennessy Louis Vuitton, SABMiller, Bayerische Motoren Werke, Diageo, Persimmon
	59.6	-57.5	2.1		

	Weighting (%)			
Style	Long	Short	Net	
Cyclical	21.4	-44.2	-22.9	
Defensive	38.2	-13.3	24.9	
	59.6	-57.5	2.1	

	Weighting (%)		
Region	Long	Short	Net
Europe ex UK	25.3	-8.8	16.5
Other	3.2	-3.4	-0.2
UK	27.8	-32.7	-4.9
US	3.3	-12.7	-9.4

## CORPORATE GOVERNANCE POLICY

### Key Majedie Principles

- 1) Reference the Finance Reporting Council UK Corporate Governance Code 2010
  - Used as a reference, not as a prescription
  - Subscribe to ISS; research is used as a basis for further discussion with individual fund managers
  - Aim to vote on every resolution at all AGMs and EGMs
- 2) Maintain open dialogue with management
  - Engagement with management crucial for effective, representative governance of public companies; often confidential and outside of the voting season
- 3) Focus on remuneration structures
  - Need for a simple, transparent incentive framework clearly communicated and understood by both management and shareholders
  - Meaningful director shareholdings (target a minimum 300% of salary over three years)
- 4) Allow flexibility for smaller companies
  - Close engagement with management to understand their structure and needs
  - Flexibility permitted on a case by case basis

## CORPORATE GOVERNANCE ACTIONS

#### What we have done over the last six months:

#### 1) Engaged with the Board of Intesa Sanpaolo

- A move by some members of the Board to oust the CEO
- CEO was acting as a force for good, unwinding some murky cross shareholdings.
- We emphasised how important we felt his progress was he was indeed ousted, we have been selling

#### 2) Engaged with FirstGroup

 We felt that it was time for a change of Chairman, specifically to prioritise disposals to benefit a stretched balance sheet. A change has been announced

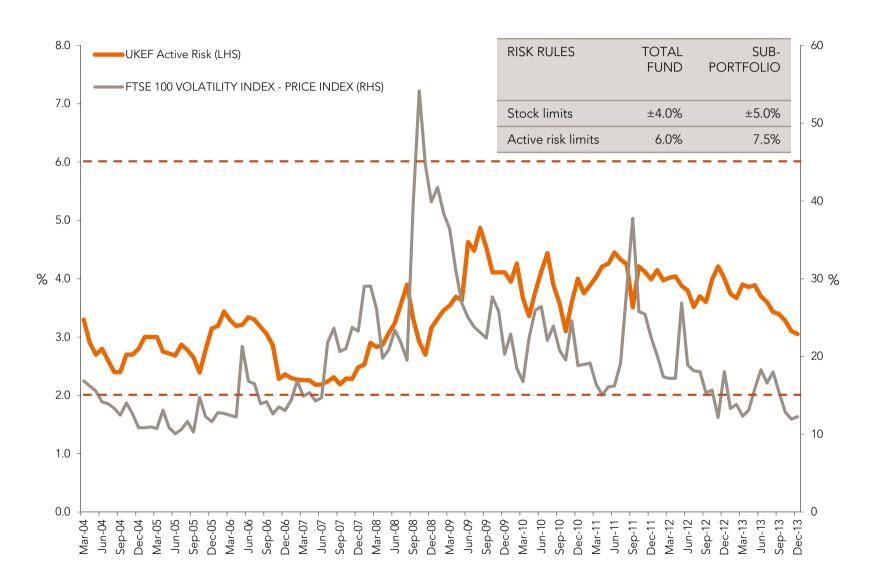
#### 3) Engaged with Telecom Italia

- Voted to support the current Board important in the context of a recent change of CEO
- We feel that the current Board's policy of asset disposals are in the best interests of shareholders

# PORTFOLIO THEMES

THEME PROPRIETARY IN-HOUSE RESEARCH MONEY MAKING IDEAS **VALUATION** • Market has rerated, and now needs upgrades • Frothy multiples priced for perfection = red flag BP, Vodafone, Centrica, • Buy depressed valuations not priced for improvement **BAE Systems** - more protected if markets wobble **EXPECTATIONS** • Sentiment turned vs early 2013 – bulls abound Tesco, GSK, Royal Dutch • Select large cap defensives out of favour Shell, Peripheral Europe • Crowded cyclical trade on peak margins **MANAGEMENT LED** • Macro masking operational improvement PostNL, Hewlett Packard, CHANGE • New management, new strategy? BP. 3i • Corporate activity – M&A/ divestments **STOCKPICKING** • 2014 less about macro, correlations falling M&S, European Telecoms, • Fundamentals to drive stock performance Mondi, BT • Identify specific industry/ regulatory change **CENTRAL BANKS** • Policy error significant risk on stimulus withdrawal Avoiding EM exposure • Taper tantrum mark ii? Rates likely going higher and bond proxies • EM vulnerable to DM tightening

# **ACTIVE RISK EVOLUTION**



## **NOTES**

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